

Innovation Loans - Round 24 Applicant Briefing Webinar

5th November 2025



- The briefing will be recorded and available to refer to through the IFS date page
- Recordings of this webinar, a webinar on project application advice and a webinar focused on completing the business and financial submission, together with further resources, are available on the Innovate UK KTN website: https://iuk.ktn-uk.org/programme/innovation-loans-future-economy/resources/
- PDFs of the presentation will also be available on request
- For more information on the competition process, please go to: <u>Competition briefing:</u> <u>applicant information – YouTube</u>
- NOTE: Eligible project costs for Innovation Loans differ from those shown in the videos.
 Please visit the Project Finance Guidance for the latest guidance on eligible costs.



Welcome and Introductions

Hemaxi Bhatt – Credit and Investment Specialist

Andrew Wade – Head of Credit

Sandra Gonzalez – Credit Specialist

Liam McCartney – Competition Manager

Jordan Meadows – Event Manager





Innovate UK

- We are the UK's innovation agency
- We support business-led innovation in all sectors, technologies and UK regions
- A key delivery body of the Government's Innovation Strategy

Our Mission

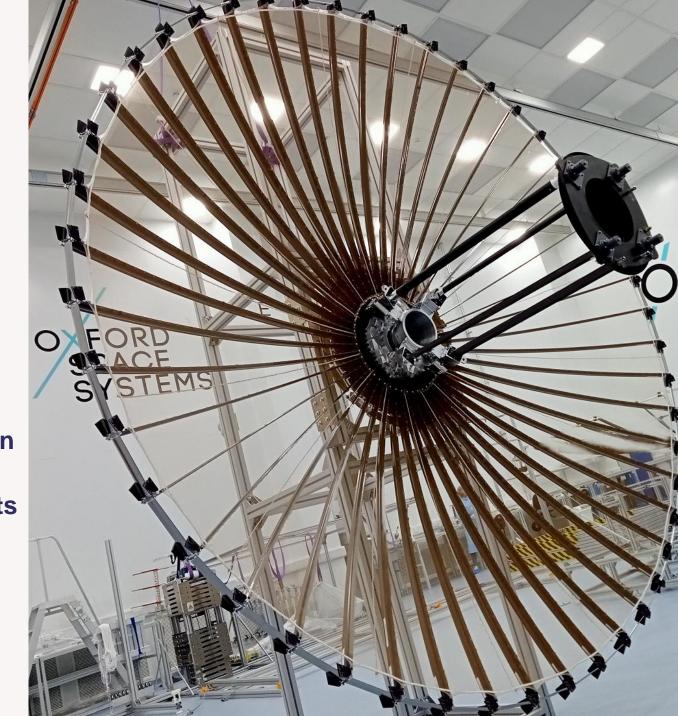
To help UK businesses grow through the development and commercialisation of new products, processes, and services, supported by an outstanding innovation ecosystem that is agile, inclusive, and easy to navigate.





Agenda: Innovation Loans applicant briefing

- What are innovation loans?
- How do we decide who to lend to?
- Our credit evaluation process and approach.
- Q&A
- How to complete your application
 - IFS account set up
 - Business and financial information
 - Business financial spreadsheet
 - Project Proposal and Project Costs
- Eligibility considerations
- Additional Support
- Q&A



What are Innovation Loans?





Innovation Loans

Helping businesses to access funding at all stages of innovation

- Late-stage R&D
- Clear route to commercial success
- Innovative and growth orientated
- 'Scaling' rather than 'starting'

- Credit Constrained
- Includes precommercial costs
- Supports working capital requirements



Single SME Applicants



Loan size £100k to £5m

7.4%

Below-market Interest rate

Partial deferral during project period

7 Years

Flexible & Patient

Up to 7 years Project Period and Repayment



Up to 100% of Eligible
Project Costs
(includes precommercial costs)

Security

- Debenture
- No personal guarantees

Covenants

- Liquidity ratio of 1.1X throughout loan
- Debt Service Coverage Ratio of 1.2X throughout repayment period

Innovation Loan Structure

Maximum Loan Term 7 years

- Project Period Up to 5 years
- R&D activity completion within 3 years
- Repayment period Up to 5 years

Example: 5 years for R&D (Project Period)

- 3 year for R&D Activity
- 2 years Pre-commercialisation activity
- 2 years for repayment
- 7 years Total



Project period: (R&D and Pre-commercialisation)

- Quarterly loan drawdowns in advance
- Interest payable quarterly in arrears on amount drawn down
- 3.7% payable and 3.7% deferred to repayment period
- Max period 5 years (R&D 3 years max)
- Monitoring by Monitoring Service Provider and PortfolioTeam

Repayment period: (Repayment of capital and interest)

- No further drawdowns permitted
- Repayment of principal and interest as well as deferred interest
- 7.4% quarterly level payments
- Max period 5 years
- Monitoring by Portfolio Team



Overview of Key Enhancements

- On 1 January 2021, the UK left the EU and is no longer subject to EU laws on State aid.
- The set rules which we previously relied on for the limits of what we could award, have now been replaced by internal decisions based on the new Subsidy Control Regime, and on policy, which in turn set out bespoke eligibility requirements for each funding opportunity. Innovate UK Loans Ltd took the opportunity to create a new subsidy control scheme, which has allowed us to broaden the 'eligible costs' criteria for innovation loans projects. I will go through these in more detail.
- However, to ensure that Innovate UK remains compliant with the UK's Subsidy Control
 duties and the Windsor Framework, companies that fall into the Windsor Framework
 which includes those based in Norther Ireland are not eligible for all the extended
 eligible costs.



Overview of Key Enhancements

Loans between £100k and £5m



Labour Costs - New Eligibility

Salaries and employment expenses of staff working on:

- Market research
- Customer discovery
- · Marketing strategy development
- Testing market readiness
- Gathering customer feedback

Applies to new products/services from R&D before market launch

Not available to those businesses based in NI and those who are impacted by the Windsor framework. They can still apply for labour costs for the R&D activity but not for sales and other commercial costs.

Tooling, Prototypes & Early Inventory

Tools, components, and materials to:

- Build working prototypes
- · Demonstrate functionality
- Produce pilot batches
- Support regulatory/user testing
- Adapt for manufacturability
- Develop packaging/integration components

Available to drawdown during project period

Businesses subject to the Windsor Framework are eligible to claim this cost

Full Cost of Capital Assets

Eligible costs:

- Machinery,
- Tools.
- · Buildings,
- Technology
- Used to move from R&D into commercial delivery
- 100% capital costs allowed (subject to monitoring)
- · Can drawdown throughout the project period.

This cost is eligible to businesses operating under the scope of the Windsor Framework

Working Capital Support

Eligible items:

- Salaries
- Materials
- Supplier payments
- Marketing
- · Regulatory support

Capped at 20% of the total loan or commercialisation work package

Not available to Businesses based in NI and businesses subject to the Windsor



- The future economy will be very different as we improve the quality of life for all, protect the environment and conserve Earth's resources
- To help UK business realise the opportunities, we will deliver ambitious and purpose-driven programmes in 4 areas:



Net Zero

Innovations in energy, transport, agriculture, buildings, manufacturing and more



Health & Wellbeing

Innovation in diagnostics, medicines and novel therapies, connected health, diet and more



Technologies

Developing 7 technology families to help solve the world's biggest problems and grow the UK economy

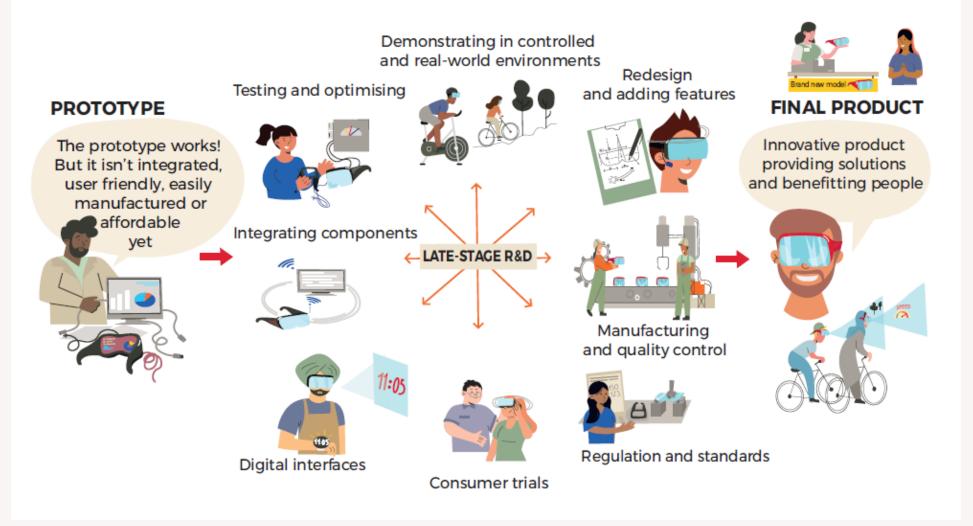


Foresight

Horizon scanning to enable an agile and intelligent respond to disruptive, emerging technologies



Late-stage R&D: from prototype to commercialisation



From "Late stage R&D: business perspectives" April 2021
National Engineering Policy Centre, led by the Royal Academy of Engineering
https://www.raeng.org.uk/publications/other/late-stage-r-and-d-business-perspectives



How do we decide who to lend to?



What are we looking for?

We are looking for businesses who can demonstrate that their innovation activities have the best potential for future growth

Your application will be evaluated on:

- the quality of your project
- our judgement on the suitability of your business to receive a loan

We look for applications that show:

- an appropriate and evidenced borrowing proposal from a suitable business
- a high quality later-stage R&D project
- a clear route to commercial success
- a strong management team
- why you need additional public funding in order to be able to carry out your project
- why you are unable to fund the project from your own resources or other forms of private-sector funding

Innovate

How are successful applicants selected?

Project proposal

- Assessors will score each question in your project proposal.
- After the assessor process, Innovate UK will independently moderate assessor scores. Any outliers in scores may be removed and your total score will be updated.

Initial credit evaluation

Our Credit team will carry out an initial evaluation of your suitability to take on a loan

Progress Panel

- Your innovation score together with the credit evaluation will be used in deciding the next steps.
- You will receive email notification that your application is progressing to detailed credit evaluation or to inform you that your application has been unsuccessful on this occasion.

Detailed credit evaluation and final decision

- Our Credit team will carry out a detailed credit evaluation and will contact you for further information
- You may need to present to the Credit Committee
- A final lending decision will be made by our Credit Committee, which may include conditions

Whether successful or unsuccessful in receiving loan funding, you will receive feedback on your application.

Feedback from assessors will be through IFS

Feedback from Credit will be sent by email

It is intended to be constructive in nature and to highlight both the strong as well as the weak areas of your application.



Key dates for Round 24

Timeline	Dates
Competition Open	23 Oct 2025
Applicant Briefing Webinar	5 Nov 2025
Good Application Guide Workshop (Answering the Assessors Prayer)	Please view a recording at Innovation Loans Resources Or read the Guide at Good Application Guide
How to Complete the Financial Submission	Please view a recording at Innovation Loans Resources
Financial Submission 'Deep Dive' Workshops – Register to attend one workshop	Workshop 1: 12 Nov 2pm – 3.30pm Workshop 2: 17 Nov 11am – 12.30pm Workshop 3: 25 Nov 3pm – 16.30pm
Submission Deadline	7 Jan 2026(11am)
Initial notification to applicants	13 Mar 2026
Decision Notification following full Credit Analysis	17 Apr 2026
Expected project start	May 2026



Q&A







Innovation Funding Service (IFS)



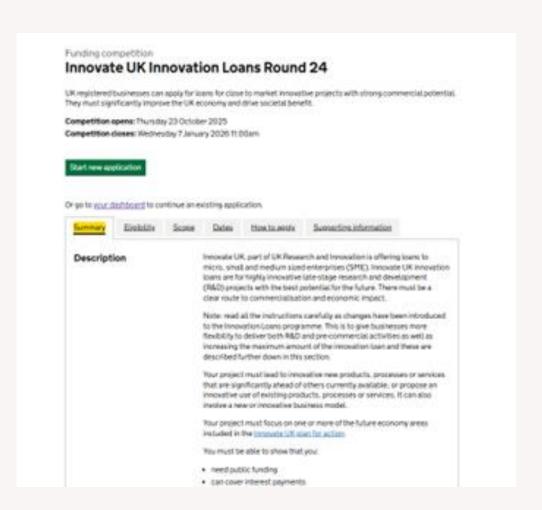
Search for a funding competition and review criteria

Innovate UK innovation loans: round 24

Innovate UK innovation loans : round 24 UK registered businesses can apply for loans for innovative projects with strong commercial potential to significantly improve the UK economy.

Competition opens: 23 October 2025

Competition closes: 7 January 2026 at 11am





Create an account

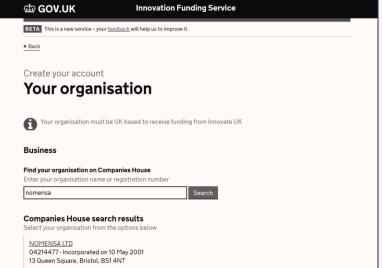
You must create an account:

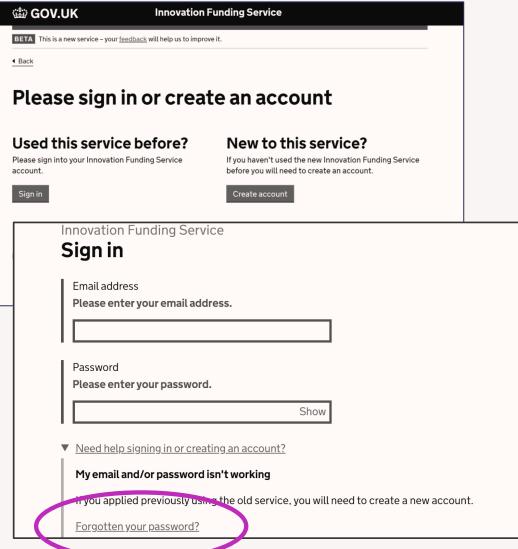
UK registered businesses

Use Companies House lookup as it speeds up our checks by providing your company number. You are unable to enter this at a later date.

Research organisations, academics and universities

Enter your information manually so you are not listed as a business on IFS and ensure you receive the correct funding.







Pros & Cons of using AI to support you

With the advances in AI technology it is only natural to use technology to support you in applying to our competitions. Whilst we don't recommend or advise against it we would like to make you aware of the following which could potentially impact your application.

Pros

- Removes barriers for people with disabilities and non-English speakers
- Allows you to rephrase your content to meet the word count in a question
- Ensures all aspects of a question are answered
- Can aid a better understanding of:
 - intended/wider market
 - best practice in project management
 - complementary technologies and advances in the industry
 - expected project impacts

Cons

- It is not always correct in its assumptions and can get things wrong
- Al learns from the information you give it as well as what it has already learnt
- May provide a generic response meaning your application could use similar phrasing to others
- All can be detected as non-human as it lacks expression and insight because it relies on logic to summarise information based on the question asked

Innovate

Whilst Al offers many benefits, it is important you are aware that **you are potentially sharing your idea with the world,** so be careful what you share as you have no control over how it is shared on once you do.

Project Proposal: Are you proposing a high quality, latestage R&D project that will deliver commercial growth through innovation?



Project Proposal Questions and Costs

Applicant Location

Name of your organisation and full registered address

Animal Testing

•Will your project involve any trials with animals or animal testing?

Project Proposal

•What is the business need, technological challenge or market opportunity behind your innovation? What approach will you take and where will the focus of the innovation be?

Market Opportunity

•What does the market you are targeting look like and how are you going to grow your business as a result of the project?

Project Delivery

•Who is in the project team, what are their roles and how will you manage the project effectively?

Project Risks

•What are the main risks for this project?

Project Costs and Value for Money

•How much will the project cost and how does it represent value for money for your business and the taxpayer?

Project Finance

•You must complete your project costs, organisation details and funding details in the application.



Your Project Cost Categories



Project application assessment

All eligible and in scope project applications will be assessed by 3 independent Assessors

What do they look for?

- Clear and concise answers
- The right amount of information
 - not too much detail
 - no assumptions
- Quantification and justification
- A proposal that presents:
 - a viable opportunity for growth
 - a level of innovation that necessitates public sector support
 - the right team and approach to be successful
 - an appropriate level of costs that represent value for money

Keep your Assessors engaged and interested in your proposal.
You want them to be fascinated and excited by your idea.
You want them to see that your project is credible and deliverable.

Watch our "Answering the Assessors' Prayer" video:
Innovation Loans Future
Economy - Resources on Vimeo



Eligibility Considerations





Eligibility criteria

Project eligibility	 lead must be a UK registered micro, small or medium sized business (SME) carry out its project work in or from the UK intend to exploit the results in or from the UK give evidence that your business is suitable to take on a loan
Loan amount	Between £100,000 and £5 million
Project length	Projects can last up to five years, including both the R&D and commercialisation phases.
Project start date	Projects are expected to start by February 2026. Your exact project start date and first innovation loan drawdown will depend on the timing of the final credit committee decision and completion of loan documentation.



Previously submitted applications

This competition **does** allow you to submit a previously submitted application.

Previously submitted application	Not a Previously submitted application
A previously submitted application is an application Innovate UK judges as not materially different from one you have submitted before (but it can be updated based on the assessors' feedback)	A brand-new application, project or idea that you have not previously submitted into an Innovate UK competition OR A previously submitted or ineligible application which: ✓ has been updated based on assessor feedback ✓ and is materially different from the application submitted before ✓ and fits with the scope of this competition

Before resubmitting, make sure that you have taken both assessor and credit feedback into account



Number of applications

Your business can only submit one application per round of this competition. If you submit more than one application, only the first application will be considered for assessment.

You cannot submit an application in this competition at the same time as submitting an application in any other innovation loans or defence innovation loans competition.



Compliance with the UK Subsidy Control Regime

On 1 January 2021, the UK left the EU and is no longer subject to EU laws on State aid. We draw your attention to the guidance issued by BEIS: Complying with the UK's international obligations on subsidy control: guidance for public authorities. Please be aware this is a living document and may be updated by BEIS as time progresses.

The set rules (typically GBER) which we previously relied on for the limits of what we could award, have now been replaced by internal decisions based on the new BEIS Subsidy Control Regime, and on policy, which will in turn set out bespoke eligibility requirements for each funding opportunity.

Innovate UK is offering funding for this competition in line with the UK's obligations and commitments to Subsidy Control. An innovation loan is a form of UK Subsidy – registered scheme SC10698.

To ensure that Innovate UK remains compliant with the UK's international Subsidy Control duties in respect of:

- the EU-UK Trade and Cooperation Agreement;
- Article 10 of the Northern Ireland Protocol (successful applicants which are affected by the Northern Ireland Protocol will be funded in line with EU State aid regulations)
- Article 138 of the Withdrawal Agreement (some Union law applicable after 31 December 2020 in relation to the UK's participation in Union programmes and activities)
- the Subsidies and Countervailing measures within the WTO (ASCM)
- any other Free Trade Agreements active at the time of award

All awards will be conditional on compliance at all times with the UK's International obligations on Subsidy Control - this will be reflected in the terms and conditions of any award.

Due diligence for UK Subsidy Control Regime

Under the Subsidy Control Regime, we will carry out financial health checks and going concern assurances on your organisation.

Certify you are eligible

When submitting an application, you must certify that you are eligible for funding. If you are unsure, please take independent legal advice before applying. Should you be successful, we will complete these financial checks and assurances before confirming the loan offer.

- For more information on company sizes, please refer to the <u>Company accounts guidance</u>.
- Further information is available on our website in the general guidance.



Eligibility Criteria: EU State Aid Regulations – Windsor Framework

If you are an applicant who is conducting activities that will affect trade of goods and/or electricity between Northern Ireland and the EU as envisaged by Article 10 of the Windsor Framework, then you must apply under European Commission State aid rules.

Undertaking in Difficulty

For applicants subject to the European Commission State aid rules, you will be required to prove that they were not an "Undertaking in Difficulty" (UiD). We will ask for evidence of this.

This test applies to:

- companies that are more than 3 years old
- companies where more than half of its subscribed share capital has disappeared as a result of accumulated losses.
- your parent or holding company

Certify you are eligible

When submitting an application, you must certify that you are eligible for State aid. If you are unsure, please take legal advice before applying. Should you be successful, we will apply this test as part of our viability checks before confirming the loan offer.

Further information is available on our website in the general guidance under state aid.

If you are applying for an award funded under State aid Regulations, the definitions for company size are set out in the <u>European Commission Recommendation</u> of 6 May 2003.



British Overseas Territories

You are unable to claim funding if your company is based in any of the British Overseas Territories (BOTs):

- Anguilla
- Bermuda
- British Antarctic Territory
- British Indian Ocean Territory
- British Virgin Islands
- Cayman Islands
- Falkland Islands
- Gibraltar
- Montserrat
- Pitcairn Islands
- Saint Helena, Ascension and Tristan da Cunha
- South Georgia and the South Sandwich Islands
- Turks and Caicos Islands



Other Innovate UK projects

If you have an outstanding final claim or Independent Accountant Report (IAR) on a live Innovate UK project, you will not be eligible to apply to this competition, as a lead or a partner organisation.

We will not award you any further funding if you:

- applied to a previous competition as the lead or sole company and were awarded funding by Innovate UK, but did not make a substantial effort to exploit that award
- applied to a previous competition as the lead or sole company and failed to comply with loan or grant terms and conditions.



Project Impact questions

- Successful applicants will complete Project Impact questions at the start of their project
- The Project Impact questions ask for data about your business and innovation and its contribution to the UK economy, society, and the environment
- Visit the <u>Project Impact guidance</u> page for more information, the types of questions you will be asked and how to get further support
- By providing this data, you are enabling us to better understand the impact of our support. It will help us identify success stories and provide evidence to government and the public of the value of supporting innovative businesses



For more information:

- Watch Our Impact Management Framework video <u>here</u>
- Watch How is the Project Impact data collected? video here



Q&A

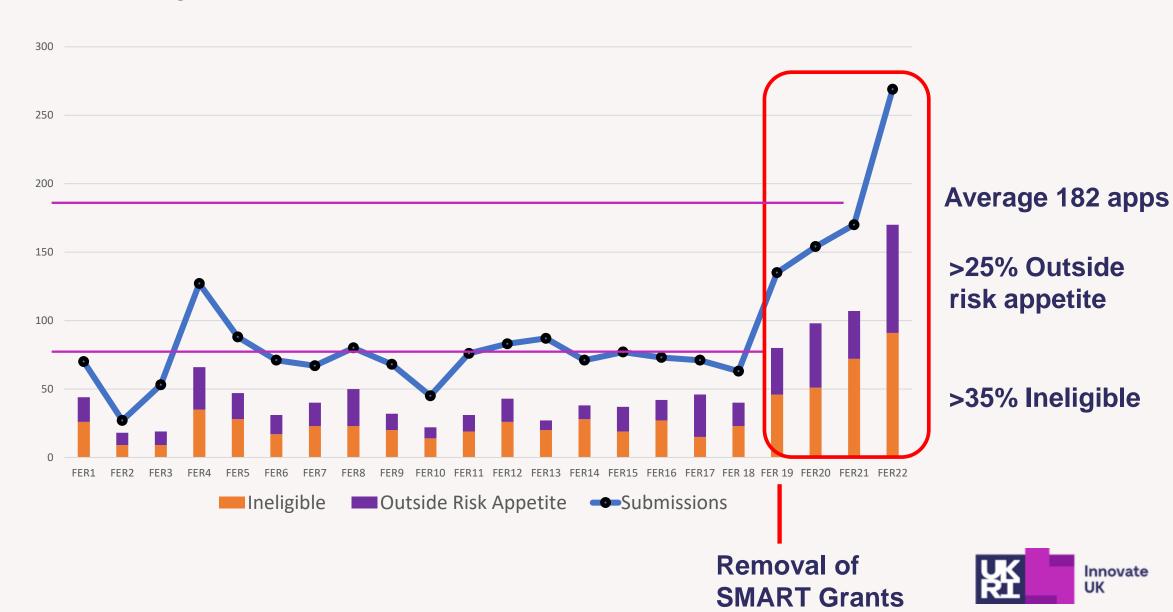




Credit Evaluation: our process and approach



Suitability



Initial Credit Review

Outside of IUKL risk appetite

Why do you need

Revenue generating

public money?

- Operating profits
- Surplus cash
- Additional equity being raised upfront

Within IUKL risk appetite

Are you innovative?

- Revenue generating
- Operating losses
- Sufficient cash on balance sheet
- Follow-on equity being raised

Are you highly innovative?

- Minimal revenues
- Operating losses
- Insufficient cash on balance sheet
- Additional equity required

Outside of IUKL risk appetite

Is a loan suitable and responsible?

- No revenues
- Inadequate capitalisation
- Inadequate funding strategy

You must be able to show that you:

- will be able to pay interest each quarter.
- will be able to repay the loan on time.
- need public funding



"Additionality" versus "Suitability"

Cannot prove need

Additionality

Key questions to consider:

- Can the project be funded at this time from private market sources?
- Would the same level of R&D happen without the Innovation Loan?

Position of Company

Need and ability to repay are displayed

Credit Specialists are looking for you to show that you:

- ✓ will be able to pay interest each quarter
- ✓ will be able to repay the loan on time
- ✓ need public funding

Cannot prove ability to repay

Suitability

Key questions to consider:

- Is there sufficient equity capitalisation to support the overall business?
- Is the funding strategy adequate?
- When does the business generate revenues and/or breakeven?
- Does the business maintain sufficient liquidity (cash)?



Credit Process

- Evaluate on credit application alone
- External diligence systems

Initial Credit Review

Detailed

- Contact is made with company
- More information requested
- Sensitivity analysis

 Company presents to the Credit Committee

Management Presentation

At each stage Credit Committee will provide the final decisions whether to progress or to decline.



Initial Credit Evaluation

- All applications are reviewed by our Credit Team
- An initial credit evaluation is undertaken, focusing on the business and financial submission
- The Early Metrics High Growth Startup Index informs our review
- External credit models are utilised based on the application responses
- Diligence systems are used for company and director checks

From the initial analysis, the Credit Committee will decide on the following **four outcomes**:

Recommend	Credit concerns appear manageable from initial analysis
Marginal Recommend	Credit concerns exist, but more positive factors than negative
Marginal Decline	Credit concerns exist, but more negative factors than positive
Decline	Credit concerns are not likely be overcome



Progression to detailed credit evaluation

Both:

- Innovation quality and
- Credit suitability required

Bias towards innovation

Risk appetite: Recommended Innovation: Above quality line

Risk appetite: Marginal Recommend Innovation: Top c75% above quality line

Risk appetite: Marginal Decline
Innovation: Top c25%
above quality line

Risk appetite: Marginal Recommend Innovation: Lower c25% above quality line

Risk appetite: Marginal Decline Innovation: Lower c75% above quality line

Risk appetite: Any Innovation: Below quality line

or

Risk appetite: Decline Innovation: Any score

Our approach to **Detailed Credit Analysis**

The 5 Cs of Credit

- 1. Character (credit history)
- Capacity to repay (the financial standing of the business)
- 3. Capital (the equity in the business)
- 4. Conditions (terms of the transaction)
- 5. Collateral (your security)

- Character:
 - Likely commitment of the business to repay
- Management team / people:
 - Capability / capacity of the business as a whole
 - Corporate governance
- Liquidity / affordability: suitability of business for proposed loan
 - Cashflow
 - Interest and debt service coverage
 - Leverage
 - Sources of additional capital
 - Balance sheet
- Market:
 - Route to market
 - Resilience
 - Competitor / market analysis
 - Innovation risk
 - Political / regulatory risk
- Control culture:
 - Awareness and management of risks
 - Project spend control environment

Management Presentation

If successful through both initial and detailed credit evaluation stages, then you may be asked to present your case to the Credit Committee directly

What are they for?

- Final chance to pitch the business to Credit Committee
- May lead to a loan being offered
- Used where the Credit Committee feel more information is required before making a decision
- Can be based on an underlying recommend/decline decision from the Detailed stage

How do they work?

- Management will present for 30 minutes with additional time for Q&A and a tour of facilities (if held physically)
- Credit Specialists provide feedback from the Detailed stage to concentrate the presentation on key areas
- Credit Specialists will also offer to review the management presentation content ahead of time and provide feedback



Lending Decisions and Documentation

- Final decision rests with the Credit Committee, following the detailed credit analysis
- We will use our standard loan agreement and security documentation
- Execution is by electronic signature, using DocuSign
- Conditions:
 - Know Your Customer / Anti Money Laundering / Politically Exposed Persons
 - Specific conditions may be required before and after drawdown
- Corporate authorisations will be required to evidence that the loan agreement has been entered into with appropriate approval



Credit Specialist Observations

To ensure that your application has the greatest chance of success, please:

- 1. Evidence an adequate funding strategy
- 2. Consider liquidity throughout the forecast
- 3. Provide justifiable forecasts with well-considered assumptions
- 4. Consider downside risks and impact on financials
- 5. Explain the value proposition and quantify where possible
- 6. Ensure financial template is correct and complete



Q&A

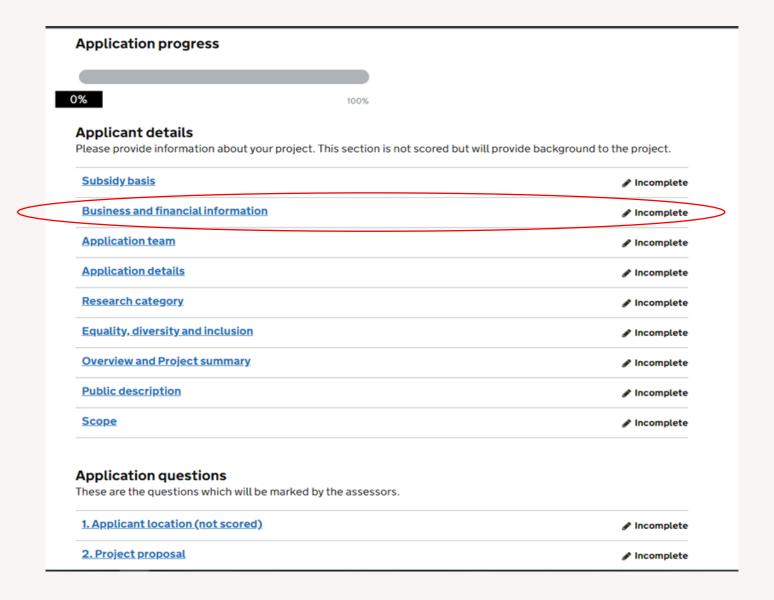




Business and Financial Information: Is your business suitable to take on a significant long term loan commitment?



Business and financial information





Business and financial information

BETA This is a new service - your feedback will help us to improve it.

◆ Back to application overview

Untitled application

Business and financial information



This question is marked as complete.

Business and financial information

Business and financial details

For us to consider the suitability of your business for a loan, we need detailed information about your business as well as financial information and forecasts.

Financial information

You must submit financial information to us about your business. This is done through completion of a spreadsheet template. Please download the financial spreadsheet template and fill this in offline. At the end of the business and financial information you will be asked to upload the financial spreadsheet,

Edit the online business survey

At any stage, you can return here to carry on editing incomplete form.

Continue

Need help with this service? Contact us



Business information



Innovation Funding Service

Application Overview

< Back to Application Overview

Application Number: 10033540

Business and financial information

What is the purpose of this business and financial information section in the application for an innovation loan?

We will use the business and financial information that you provide us, alongside your project application on the Innovation Funding Service, to consider the suitability of your business for a loan.

For us to consider the suitability of your business for a loan, we need detailed information about your business as well as financial information and forecasts.

Business information

Guidance on completing the Business Information Questions can be downloaded here

Financial information

You must submit financial information to us about your business. This is done through completion of a spreadsheet template that you should download and fill in offline. At the end of this part of the application you will be asked to upload the financial spreadsheet. You must use the template provided to complete the financial information submission form, which can be downloaded here: Financial information form

Guidance on completing the Financial Information form can be downloaded here

Continue



Business Information: questions about your overall business

Business Overview

• What is your business, core product offering / value proposition? How will it be impacted by this project?

Loan request

What loan amount and period do you require?

Human resources / company structure

• Who are the founders / management team, what experience do they have and what is the management structure?

Commercial activity

 What is the past, current and forecast commercial activity / customer base / sales channels / domestic and international?

Product development

 What is the past, current and forecast stage of development of your technology and plans for future developments?

Finance and fundraising

What is the financial situation for your business and why do you need public funding?

Growth challenges

What are the main challenges and risks to your business growth?

There are 78 important questions to answer about your business and a detailed spreadsheet – don't leave this until the last minute!



Business Financials Spreadsheet:

Do your historic and forecast financial statements provide evidence to support your suitability to borrow?



Financial information



Innovation Funding Service

Application Overview

< Back to Application Overview

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Guidance on completing the Financial Information form can be downloaded here

Follow the detailed guidance

Watch the recorded webinar on completion of the financial submission:

https://vimeo.com/showcase/1043 6032





Business Financials

Required:

- Profit & Loss Account
- Balance sheet
- Cashflow Forecast
- Historic (3 years if available) and
- Forecast (must cover full loan term)

P&L / Balance Sheet Summary (annual)												
	Actual			Forecast								
Financial year	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	
Turnover				250,000	1,125,000	1,750,000	2,375,000	3,375,000	4,375,000	6,000,000	8,250,000	
Other income / grants												
Total income	-	-	-	250,000	1,125,000	1,750,000	2,375,000	3,375,000	4,375,000	6,000,000	8,250,000	
Cost of Sales				150,000	650,000	1,000,000	1,350,000	1,900,000	2,450,000	3,350,000	4,600,000	
Gross Profit	-	-		100,000	475,000	750,000	1,025,000	1,475,000	1,925,000	2,650,000	3,650,000	
Administrative and other costs			50,000	200,000	250,000	350,000	400,000	450,000	500,000	550,000	600000	
EBITDA	-	-	- 50,000	- 100,000	225,000	400,000	625,000	1,025,000	1,425,000	2,100,000	3,050,000	
Innovation Loan Interest	-	-	-	9,250	64,750	92,500	92,115	64,645	31,220	2,289	-	
Other Interest												
Depreciation / amortisation												
Тах												
Net profit	-	-	- 50,000	- 109,250	160,250	307,500	532,885	960,355	1,393,780	2,097,711	3,050,000	



Business Financials

Required:

- Profit & Loss Account
- Balance sheet
- Cashflow Forecast
- Historic (3 years if available) and
- Forecast (must cover full loan term)
- Working capital **must** be detailed cash, debtors, creditors

Fixed assets (tangible & intangible)			75,000	425,000	750,000	1,000,000	1,250,000	1,500,000	1,750,000	2,000,000	2,250,000
Cash			25,000	376,625	2,188,000	2,329,250	5,202,198	5,291,963	5,781,727	7,211,981	9,605,731
Debtors				62,500	281,250	437,500	593,750	843,750	1,093,750	1,500,000	2,062,500
Inventories				18,750	81,250	125,000	168,750	237,500	306,250	418,750	575,000
Other current assets											
Total current assets	-	-	25,000	457,875	2,550,500	2,891,750	5,964,698	6,373,213	7,181,727	9,130,731	12,243,231
Total assets	-	-	100,000	882,875	3,300,500	3,891,750	7,214,698	7,873,213	8,931,727	11,130,731	14,493,231
Trade Creditors				37,500	162,500	250,000	337,500	475,000	612,500	837,500	1,150,000
Bank loans / overdrafts repayable <1 year											
Other current liabilities											
Total current liabilities	-	-	-	37,500	162,500	250,000	337,500	475,000	612,500	837,500	1,150,000
Bank loans repayable >1 year											
Directors loans											
Innovation Loan				504,625	1,137,000	1,333,250	1,035,814	596,473	123,708	0	0
Other long term liabilities											
Total liabilities	-	-	-	542,125	1,299,500	1,583,250	1,373,314	1,071,473	736,208	837,500	1,150,000
Total Net Assets	-	-	100,000	340,750	2,001,000	2,308,500	5,841,385	6,801,740	8,195,520	10,293,231	13,343,231 -
Outrouit and about a suitable for a suitable					1		1			ı	
Subscribed share capital (share capital +			150,000	500,000	2.000.000	2.000.000	5.000.000	5.000.000	5.000.000	5.000.000	5,000,000
share premium)			-								
Accumulated Profit and Loss			- 50,000	- 159,250	1,000	308,500	841,385	1,801,740	3,195,520	5,293,231	8,343,231
Other Reserves											
Total Equity			100,000	340,750	2,001,000	2,308,500	5,841,385	6,801,740	8,195,520	10,293,231	13,343,231



Business Financials

Required:

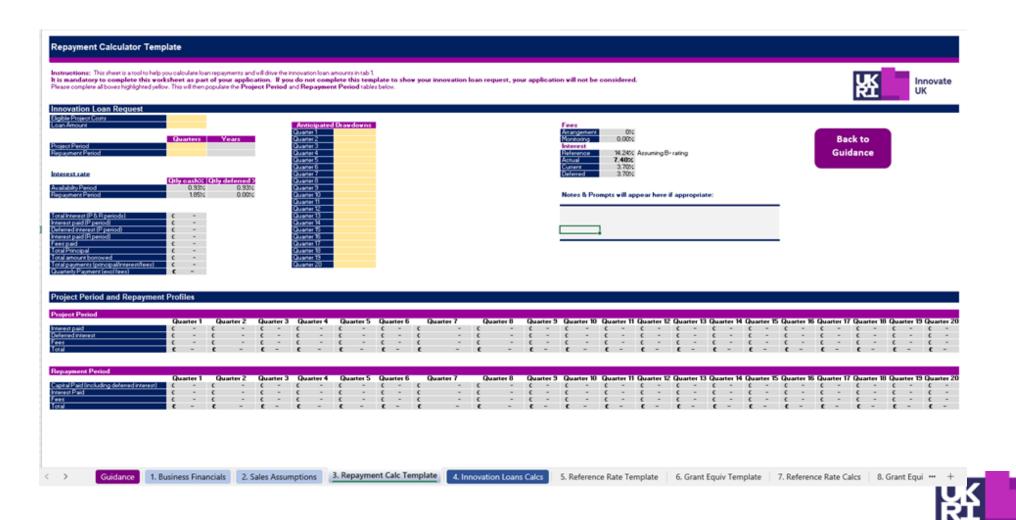
- Profit & Loss Account
- Balance sheet
- Cashflow Forecast
- Historic (3 years if available) and
- Forecast (must cover full loan term)

Cashflow Forecast (annual)												
		Actual		Forecast								
Financial year	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	
Cash from debtors				187,500	906,250	1,593,750	2,218,750	3,125,000	4,125,000	5,593,750	7,687,500	
Other income / grants												
Other Loans/Equity introduced			150,000	350,000	1,500,000		3,000,000					
Innovation Loan drawdowns	-	-	-	500,000	600,000	150,000	-	-	-	-	-	
Total cash inflows	-	-	150,000	1,037,500	3,006,250	1,743,750	5,218,750	3,125,000	4,125,000	5,593,750	7,687,500	
Cost of sales				131,250	587,500	956,250	1,306,250	1,831,250	2,381,250	3,237,500	4,443,750	
Administrative and other costs			50,000	200,000	250,000	350,000	400,000	450,000	500,000	550,000	600,000	
Other interest payments												
Innovation Loan interest payments	-	-	-	4,625	32,375	46,250	80,553	64,645	31,220	2,289	-	
Other loan repayments												
Innovation Loan repayments	-	-	-	-	-	-	308,999	439,341	472,765	123,708	-	
Assets purchased			75,000	350,000	325,000	250,000	250,000	250,000	250,000	250,000	250,000	
Dividends												
Tax payments												
Total cash outflows			125,000	685,875	1,194,875	1,602,500	2,345,802	3,035,235	3,635,235	4,163,496	5,293,750	
Opening balance				25,000	376,625	2,188,000	2,329,250	5,202,198	5,291,963	5,781,727	7,211,981	
Net cash movement			25,000	351,625	1,811,375	141,250	2,872,948	89,765	489,765	1,430,254	2,393,750	
Closing balance			25,000	376,625	2,188,000	2,329,250	5,202,198	5,291,963	5,781,727	7,211,981	9,605,731	



Business Financials

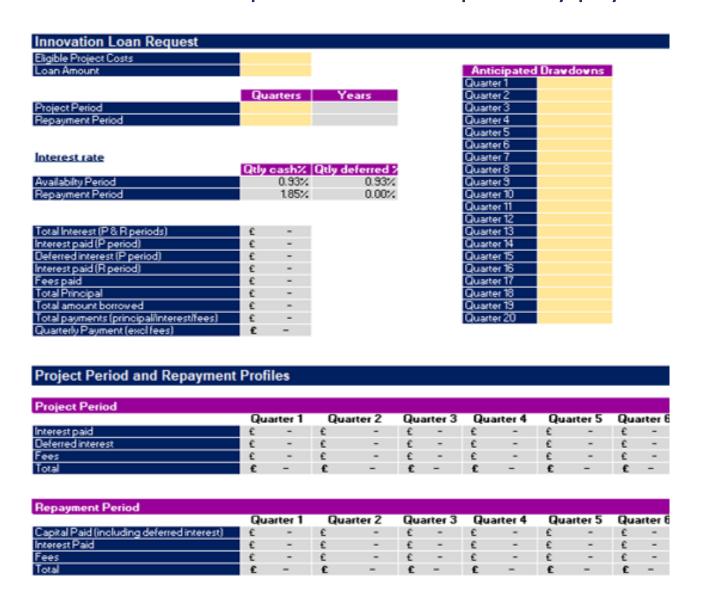
Repayment Calculator Template will show quarterly payments



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Business Financials

Repayment Calculator Template will show quarterly payments





Financial submission "Deep Dive" workshops

Areas of the financial submission where applicants struggle to evidence their suitability:

- Presenting credible forecasts for future revenues and costs
- Demonstrating effective management of liquidity and working capital
- Evidencing adequate capitalisation

Online 90 minute workshop, with a maximum of 30 participants, to cover:

- The three core 'problem areas', with anonymised examples
- Engaging discussions, led by a member of the innovation loans team, to enable participants to take a 'deep dive' into each of the core areas
- Reflections on the 'deep dive' discussions as a group

Prior <u>registration</u> is mandatory for these workshops
One participant per applicant at one workshop

We recommend that this should be the Chief Financial Officer or another member of the Board or Senior Leadership team with responsibility for developing the funding strategy of the business.

3 opportunities to join



Suitability for an innovation loan

You are applying for a Loan

For our Credit Team, the Business and Financial questions and financial spreadsheet are even more important than the Project Application.

Make sure you allocate sufficient time to complete the business questions fully

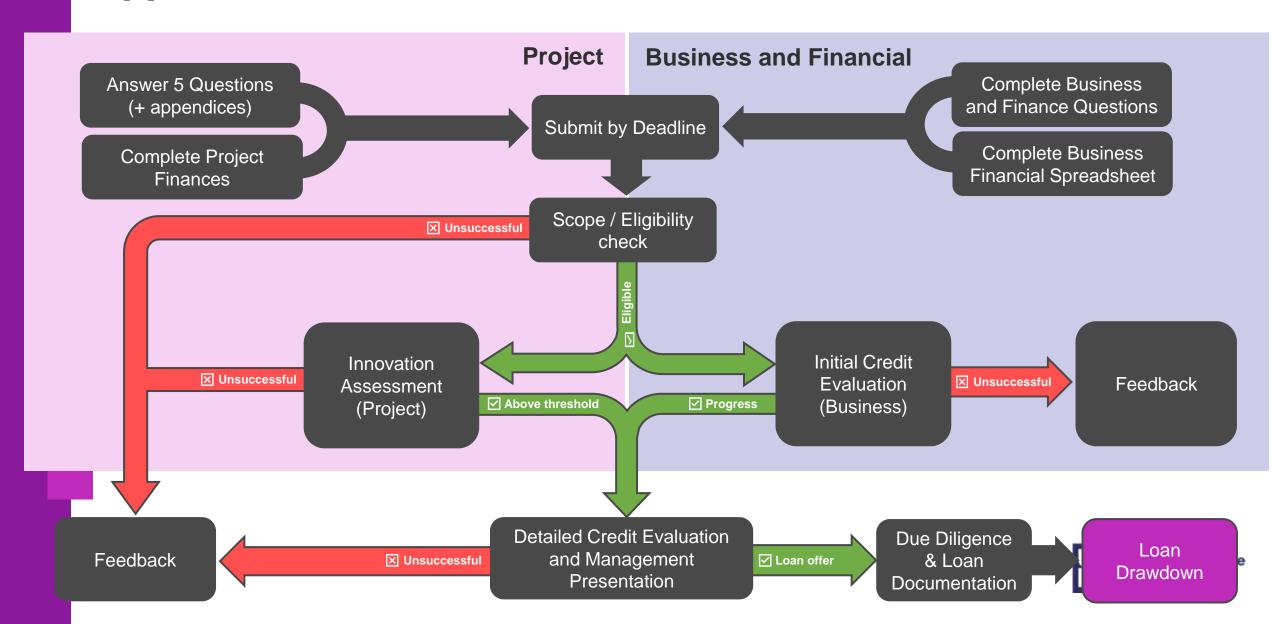
Allocate even more time to complete the financial spreadsheet in full – and get expert support

Failure to do this, will result in your application not being successful

HOW TO IMPROVE YOUR CHANCES OF SUCCESS

View the recorded webinar for the financial submission and consider attending a financial submission 'Deep Dive' Workshop

Application Process



A great idea can come from anyone

- Diversity in businesses contributes to enhanced performance and commercial success
- We welcome and encourage applications from people of all backgrounds and are committed to making innovation support more visible, accessible, and inclusive.
- We can provide support for people who have a disability or long-term condition and face barriers applying to us
- If you would like any support or advice, please contact Customer Support Service on 0300 321 4357 or support@iuk.ukri.org





Additional Support







Innovate UK Business Connect

Innovate UK Business Connect exists to connect innovators with new partners and new opportunities beyond their existing thinking – accelerating ambitious ideas into real-world solutions.



Investor Engagement in Action - Examples



Investor Connect

Flagship event to drive engagement of investors with IUK Group, its products and services, and domain areas



Innovation Loans

Supporting the competitions and striving to reach diverse audiences, connect portfolio businesses to investors



Investor Partnerships

Supporting the competitions and connecting investors to the programme, increasing the pool of active and diverse investors



Financing Net Zero

Convening and catalysing dialogue with investors exploring barriers & solutions and informing future programmes



Good Application Guide

Good Application Guide - Innovate UK Business Connect

Please view a recording of 'Answering the Assessors' Prayer at:

Innovation Loans Resources





Innovate UK Business Growth

An innovation and growth specialist, or scaleup directors, work with a company's leadership to hone its commercial strategy and help it take targeted action to, for example:

- Build investment readiness
- Manage innovation effectively
- Enter global markets
- Providing local to national to international growth and scaling support



Innovate UK Business Growth

Bespoke growth and scaling support at the business end of innovation

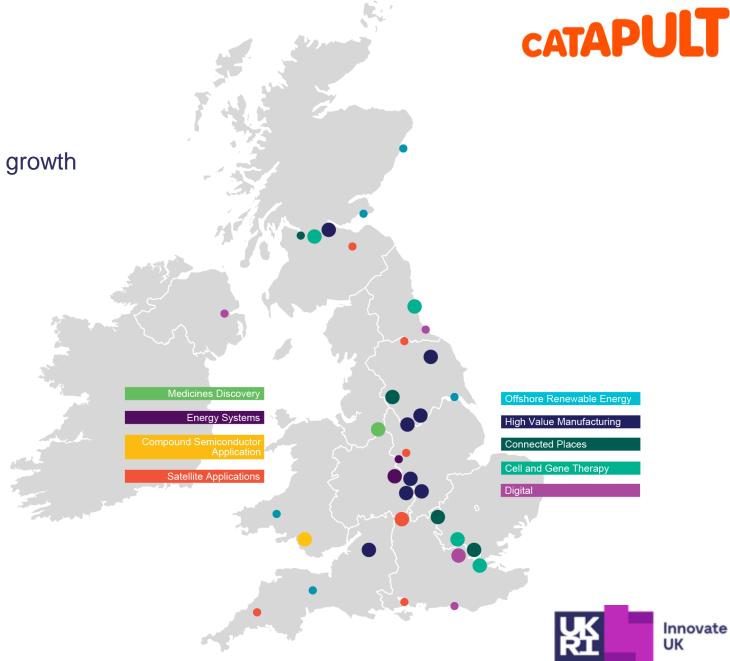
- Intensive growth and scaling support tailored to the needs of each of our ambitious innovation-driven clients
- Offered alongside project funding to Innovate UK award winners, most of whom engage us. We are also available to all high growth potential innovative small or medium-sized businesses*
- Engagement at early, growth and scaling stages, with our core high growth service and enhanced
 Scaleup Programme
- Delivered by over 400 innovation and growth specialists embedded in regional ecosystems across the UK, including a board of expert scaleup directors



Catapults

Fostering innovation to drive economic growth

- bridge the gap between businesses, academia, research and government
- transforming the UK's ability to create new products and services
- ensure global opportunities for the UK and sustained economic growth for the future



Innovate

Recap and 'Top Tips'



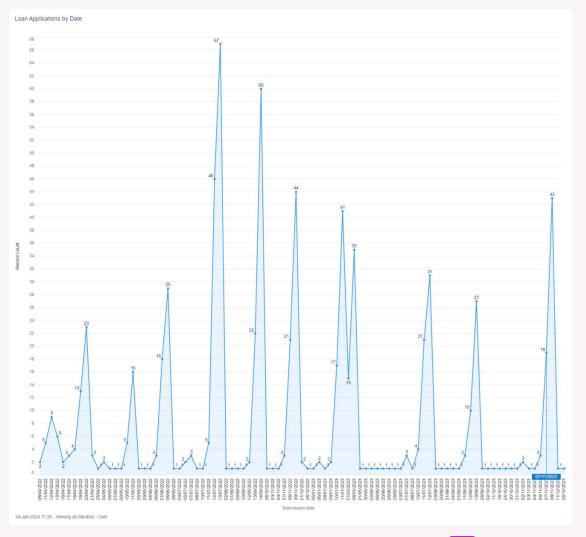
Start early and submit your application early!

Be aware of the potential for last minute technical issues. They happen!

c65% submitted on the last day

c31% submitted in the last 2 hours

Complete the business and financial questions and
Upload the business financials spreadsheet and
Complete the project questions then
SUBMIT ALL
BEFORE 11am
7th January 2026





Our top tips...

- FOLLOW THE GUIDANCE and WATCH THE WEBINARS
- Prepare well in advance
- Seek financial and legal advice
- Submit ALL parts of the application
- Complete ALL parts of the business financials
 - Profit and loss
 - Balance sheet
 - Cashflows
- Cover the full loan period
- Evidence your liquidity and working capital
- Balance the balance sheet and match cash in the balance sheet and cashflow

- Describe the assumptions in the financials
 - Revenues top down and bottom up, realistic
 - Costs including all costs needed to deliver your ambitious growth plan
- Think about sensitivities and stress cases
 - Delays invariably happen
 - Revenues are rarely as high as forecast
 - Costs are typically higher than expected
 - Is the loan affordable?
- Have adequate capital
- Have sufficient cash throughout
- Use our Customer Support Services team for questions.
- Submit all parts of the application on time
- READ THE INSTRUCTIONS



Contact

Customer Support Services

0300 321 4357

(Mon - Fri: 9am - 12pm and 2pm - 5pm)

support@iuk.ukri.org

Useful Links

- Innovate UK Innovation Loans Round 24
- Financial Submission Webinar and Answering the Assessors' Prayer
 Innovation Loans Future Economy Resources on Vimeo
- Innovation Loans Project Finance Guide
- <u>Innovation Loans: Guidance for Applicants</u> (Windsor Framework)
- <u>Innovate UK: General Guidance for Applicants</u> (Windsor Framework)
- Innovate UK UKRI
- Home Innovate UK Business Connect
- The Good Application Guide
- Scale your company with Innovate UK Business Growth
- British Business Bank Business Guidance



Q&A





Thank You



The UK's innovation agency



